



Behaviour Tree

UBC SAUDER
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DIBS

Decision Insights for Business & Society

Continuing Business Studies

Create a behavior tree (sometimes referred to as a behaviour map)



- **What is the big-picture goal?**
- **Who are the important actors?**
- **What behaviours are needed to reach the goal?**
 - These are the needed behaviours; they may or may not be the behaviours that are currently occurring.
 - These are not solutions for how to get people to do the behaviours.

Behaviour Tree Template

Big-Picture Goal



Actor

Behaviour



Caution: Start Big! Don't go too small too soon!

“Big P Problems”

- **Big P problems**
 - Typically save time, lives, money, resources, etc.
 - Usually an outcome
- **Behaviour tree brainstorms behaviours**
- **Leaves space for a variety of new ideas**
- **Example:**
 - Lost dogs wind up in shelters
 - Behaviours:
 - Governments require dog licenses
 - Vets micro-chip pets
 - Dog owners put collars with tags on their dogs
 - Etc.

“small p problems”

- **Small p problems**
 - Are more specific (e.g., increasing compliance)
 - May be behaviours rather than outcomes
- **Behaviour tree turns into a solution tree**
- **Closes off parts of the problem space**
- **Example:**
 - Dog owners don't license their dogs
 - Behaviours:
 - Governments require dog license
 - Dog owners license their dogs
 - Vets remind dog owners to license their dogs
 - Etc.