

Component	Desired Characteristics	Weighting
<b>Context and background</b>	<ul style="list-style-type: none"> <li>• Clear understanding of the organization's internal context, including relevant history, structure/governance, and past approach to stakeholder engagement</li> <li>• Clear understanding of the organization's external context, including competitive and relevant macroenvironmental trends</li> <li>• If focusing on a specific initiative, clear understanding of the initiative and the relevant challenges and opportunities it presents</li> </ul>	20%
<b>Stakeholder impact analysis: table <u>and</u> insights gained</b>	<ul style="list-style-type: none"> <li>• Stakeholder Impact Analysis (SIA) table – as complete as possible (some empty boxes OK) and logical <ul style="list-style-type: none"> <li>◦ Considered from each of the stakeholder's perspectives, not just from the organization's perspective</li> </ul> </li> <li>• Analysis of what the SIA table "says" (e.g. focus areas, patterns, priority stakeholders, etc.)</li> </ul>	25%
<b>Stakeholder map: graphic <u>and</u> priorities</b>	<ul style="list-style-type: none"> <li>• Some form of stakeholder map – with clear indication of how stakeholders are prioritized for the organization (and its initiative, if one is being used)</li> <li>• Description of what the stakeholder map represents</li> <li>• Additional insights from the stakeholder map</li> <li>• Explanation if any stakeholders from SIA are not included in the map</li> </ul>	20%
<b>Engagement strategy</b>	<ul style="list-style-type: none"> <li>• Integrated strategy for engaging with stakeholders; evidence of consideration of how the strategy components interact with each other (e.g. are all engagements aligned with each other? any chance of unexpected interaction effects?)</li> <li>• Detailed approach for highest priority stakeholders</li> <li>• Tested against at least one or two principles from the Clarkson Principles for Stakeholder Management</li> </ul>	25%
<b>References and professionalism</b>	<ul style="list-style-type: none"> <li>• Proofreading!</li> <li>• Meets Written Assignment Standards</li> <li>• At least 8 distinct sources in research</li> <li>• Consistent APA-style citations and references list</li> </ul>	10%