



Water Services Privatisation

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What is water privatization?

A market-based approach to water governance involving private companies that usually chase profits in the management of water and wastewater infrastructure

A brief background on water privatization

From private to public
Then back to private?

- Successes in market-based approach
- Operational efficiency
- Financial investment
 - sourcing and transportation
 - rehabilitation, expansion and upgradation
 - environmental requirements
- External influence



Commodity or Commons

Commodity: economic good, tradable, by private companies, and price

Commons: public good, untradable, by communities or government, and ethics.



Introduction

Tao

Types of privatization

Tristan

Legal framework

Anna

Privatization and politics

Desiree

The economic rationale

Marianne

Environmental considerations

Leo

Social considerations

Hailey

Looking to the future

Kai



Types of Privatisation

Variations in management
regimes



Management Ideologies

There are 3 main management styles:

1. Private sector
2. Public sector
3. Community driven



Practical Regimes

- Publicly owned – State run
- Service contract model
- Management contract model
- Lease/Affermage model
- Concession model
- BOT (Build Own Transfer) – type model
- Divestiture
- Community driven cooperatives

Table 1:	Allocation of key responsibilities for private participation options					
	Service contract	Management contract	Lease / affermage	Concession	BOT-type	Divestiture
Asset ownership	Public	Public	Public	Public	Private / public	Private
Capital investment	Public	Public	Public	Private	Private	Private
Commercial risk	Public	Public	Shared	Private	Private	Private
Operations/ maintenance	Private / public	Private	Private	Private	Private	Private
Contract duration	1–2 years	3–5 years	8–15 years	25–30 years	20–30 years	Indefinite

Source: Budds, J. and McGranahan, G. (2003). “Are the Debates on Water Privatization Missing the Point?”

Legal Framework

- Recognition
- International Framework
- Canadian Context:
Quebec



Human Right to Water

- Recognition
- VS
- Guarantee

General Comment NO.15:

“the human right to water is indispensable for leading a life in human dignity. It is a prerequisite for the realization of other human rights,” and also affirms that “the human right to water entitles everyone to sufficient, safe, acceptable, physically accessible and affordable water for personal and domestic uses.”

Legal Model Systems

- Section 25
- Section 11
- Section 12

- Riparian
 - Prior appropriation
-

Case Study:

Kitcisakik, Quebec

Northern part of the La
Verendrye Wildlife Reserve in
Quebec

- Federal vs. Provincial
- Not an “Indian Reserve”
- Indian Act

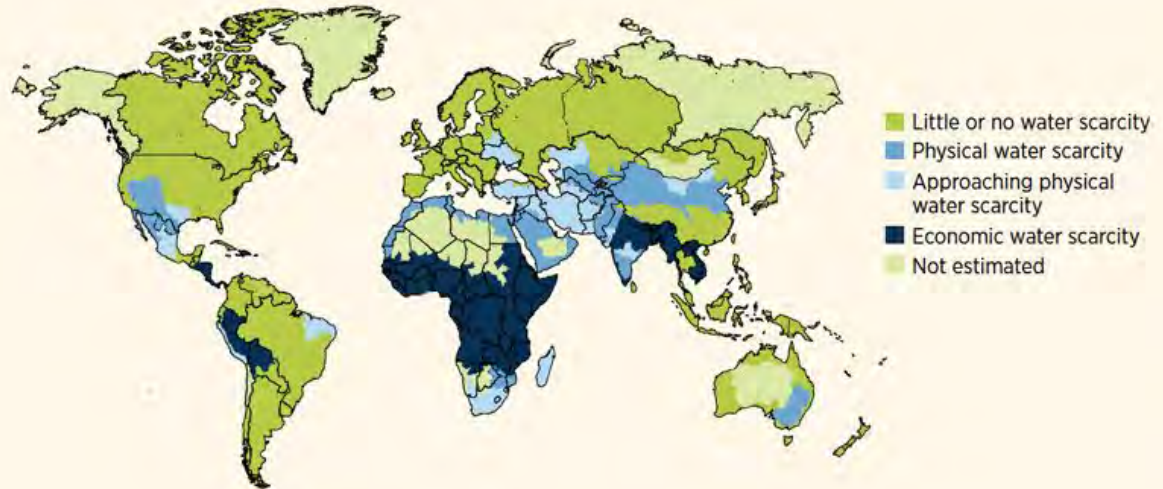


Privatization and Politics

Desiree Gabriel

- Political drivers of private water supply and sanitation (WSS) services in the Global South
- Case study: Latin America

Global physical and economic water scarcity



Privatization and Politics

Complex governance of WSS:

- Pertinent to numerous aspects of society:
- Growing demand for WSS = Urban vs. Rural frameworks at times

This means the process of privatization should be comprehensive and thoroughly planned, though this is not always the case:

- Is the public WSS in an area efficient? Supplied with equity between distance? Of high quality?
- Global and local forces are at play » can propel or depress privatization of WSS



Latin America (1990s) and Privatization

Global Forces: Neoliberalism

Local public water systems in the Global South:

Problem: Large % of political corruption and debt

- Led to a lack of capital, infrastructure, and proper management

Solution: Multilateral financial institutions enforced a reforming of the water sector (WB, ICF)

- Regionalization: consolidation of facilities or activities among nearby systems (usually uplifting a dominant locality)
- Consolidation: mutually agreed take-over of one system by another

Cochabamba, Bolivia and SEMAMPA:

Under public WSS: (prior to 1999)

- 2/3 coverage, 50% water losses
» inefficient system
- Population relied on alternative water sources (wells + rainwater)



Photo by Civitatis

Under Privatization: (1999-2000)

- SEMAPA to Aguas del Tunari: only bidder for the contract
 - *Average 60% rate increase* for water was unaffordable
 - Coercive monopoly » took control over even alternative water supplies

Result: Services did not improve, especially for rural Indigenous peoples and farmers

Unrest in Cochabamba: “Water Wars”

(December 1999–April 2000):

➤ Conditions Mobilized support for Protests

Army called in ➤ Deaths

This specific case study illustrates the impact of WSS privatization on vulnerable communities in Latin America (similar patterns in other areas of the global south)

- Lack of consideration for localities
- Inefficient political organization

In April 2000, Aguas del Tunari was pushed out, and Cochabamba’s WSS returns to public institution. WSS Remains inefficient.



Photo by Wowaconia

The Economic Rationale

Relative efficiency of types of
ownerships



The Debate over Privatization of Water Supply and Sanitation Industry



Water supply is characterized by "market failure" : water is "an uncooperative commodity" (Bakker, 2018).

- "Natural monopoly"
- Externalities : water as a "public good"



Competition and private sector ownership creates incentives for increased performance and accountability. Subsequent efficiency is expected to enhance capital investment and reduce tariffs.

‘The justification for privatisation is less compelling in markets for public goods and natural monopolies where competitive considerations are weaker’ (Megginson and Netter, 2001: 330 as cited in Renzetti & Dupont, 2003:2)

The Case of Britain and Wales

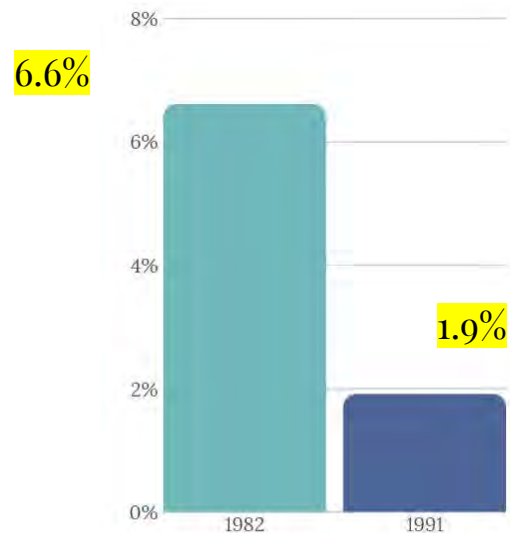
British model = privatization through **divestiture and asset sale**.

Late privatization of water compared to other utilities.

In 1989, Margaret Thatcher's government sold off the assets of water authorities in England and Wales to **ten new water service companies**.

Privatized water utilities were subject to **environmental and financial regulations**.

Regulatory framework designed to **incentivize efficiency gains**: RPI + K.
Price increase for a company is a function of the cost performance of its competitors, thus providing incentives to innovate and reduce costs.



*Share of public
production of goods
and services in GDP*

Mixed Empirical Evidence on the Economic Impacts of privatization

► Job Losses

21.5%

Employment decrease (1990-1999)
Dore et al. (2004).

However, better training, higher wages and improved working conditions for remaining employees.

► Investment

£3.7 B.

In investment by 1998-1999 (compared to £2 billion in the 1960s, 1970s, 1980s)
(Brubaker, 2001)

However, EU water quality and state regulations were the main reason for the significant increase in capital spending.

Mixed Empirical Evidence on the Economic Impacts of privatization

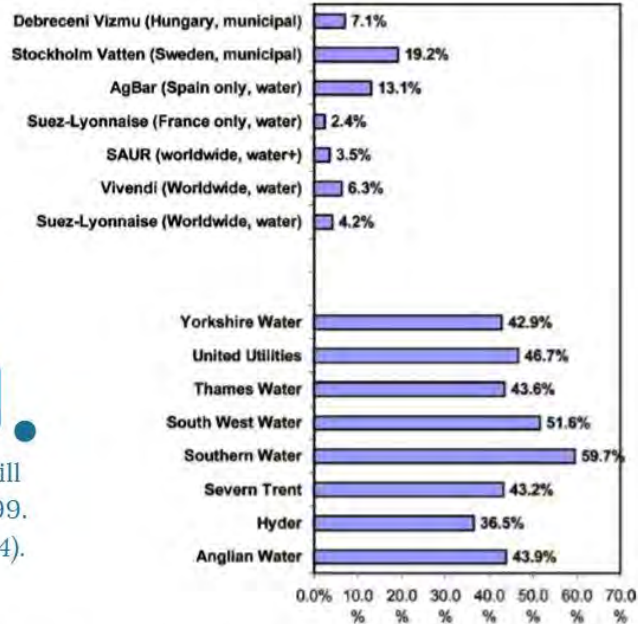
Increase in profitability

► Unit Price

46%

Increase in average water bill
from 1989 to 1998–1999.

Lobina, 2001 as cited in Dore et al. (2004).



Source: Lobina, E. & D. Hall, February 2001.

► Competition

Limited success of competition

Recent trends towards **mutualisation**
(2000, assets of Yorkshire Water sold
to consumers community)



Environmental Considerations

Leo Jedynak



Privatization and the environment

The environment is
viewed as a
secondary
concern.

1.2 billion people
around the world
lack access to
clean drinking
water



A desert landscape at sunset or sunrise, featuring a dirt path that leads towards a small, reflective pond. The sky is filled with colorful clouds in shades of orange, yellow, and blue. The foreground and middle ground are populated with various desert plants, including several tall saguaro cacti and low-lying shrubs. In the background, a range of mountains is visible under the vast sky.

Scarcity

Quality

Technology

Framing scarcity

Allocation of
a single
limited
resource

Treats water as a
stand-alone resource
bereft of its other uses
in sewer systems,
transportation, and
ecosystem services

New Water
Culture
Paradigm

An approach to water
management that views water
as a social and environmental
resource




How we measure environmental quality



Ecological
Sustainability

Withdrawal-to-availability
ratio

Cost-benefit Analysis



Integrated
Water
Resource
Management

Private water management
is more successful when it
creates reregulation of
resource management to
ensure the quality of water
and the environment.

Cost-effectiveness analysis

**FROM PITTSBURGH TO FLINT, THE DIRE
CONSEQUENCES OF GIVING PRIVATE
COMPANIES RESPONSIBILITY FOR AILING
PUBLIC WATER SYSTEMS**

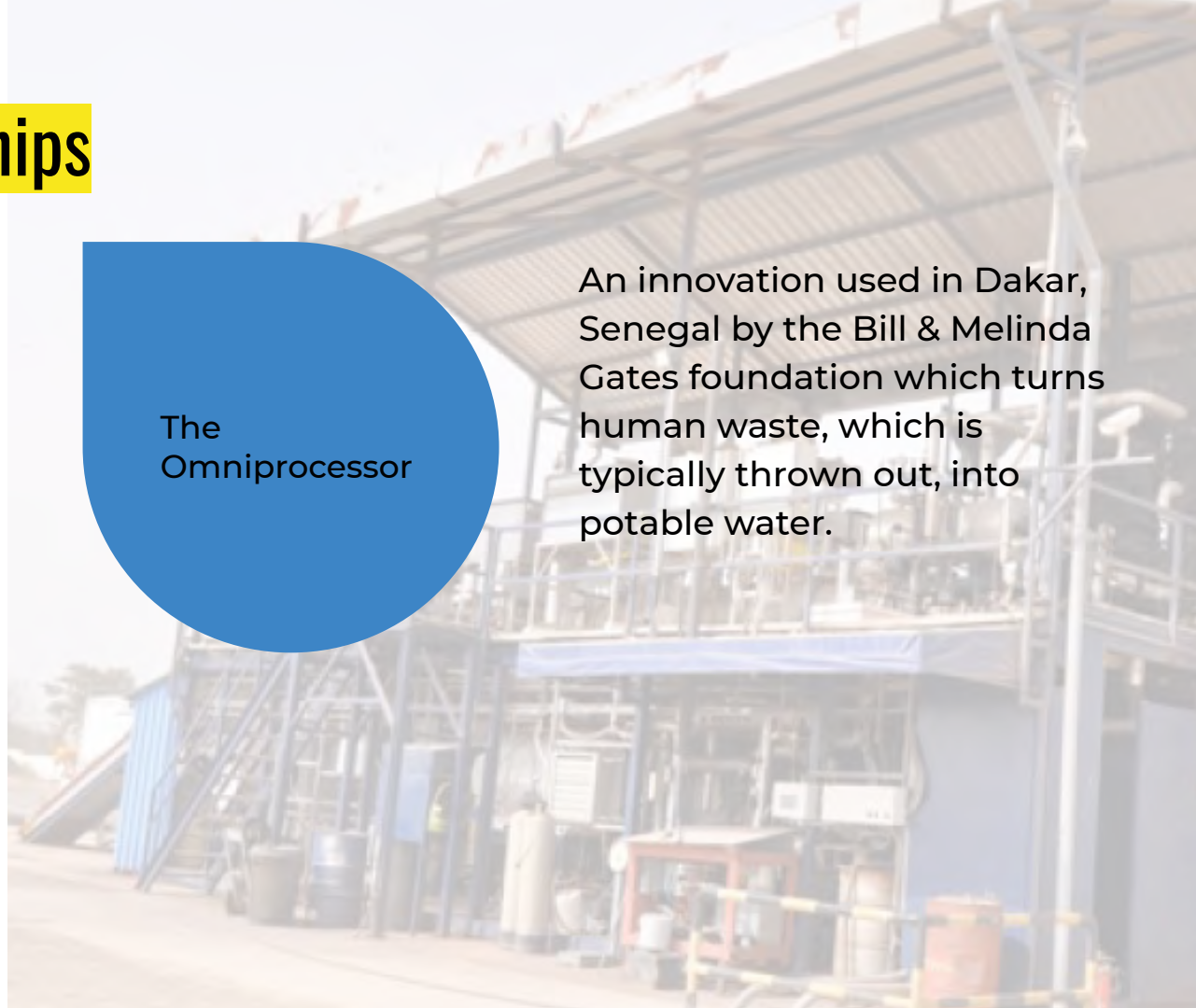
Alternate Partnerships

Technology

Innovation presents itself as a space where public-private partnerships can thrive

The
Omniprocessor

An innovation used in Dakar, Senegal by the Bill & Melinda Gates foundation which turns human waste, which is typically thrown out, into potable water.



England and Wales

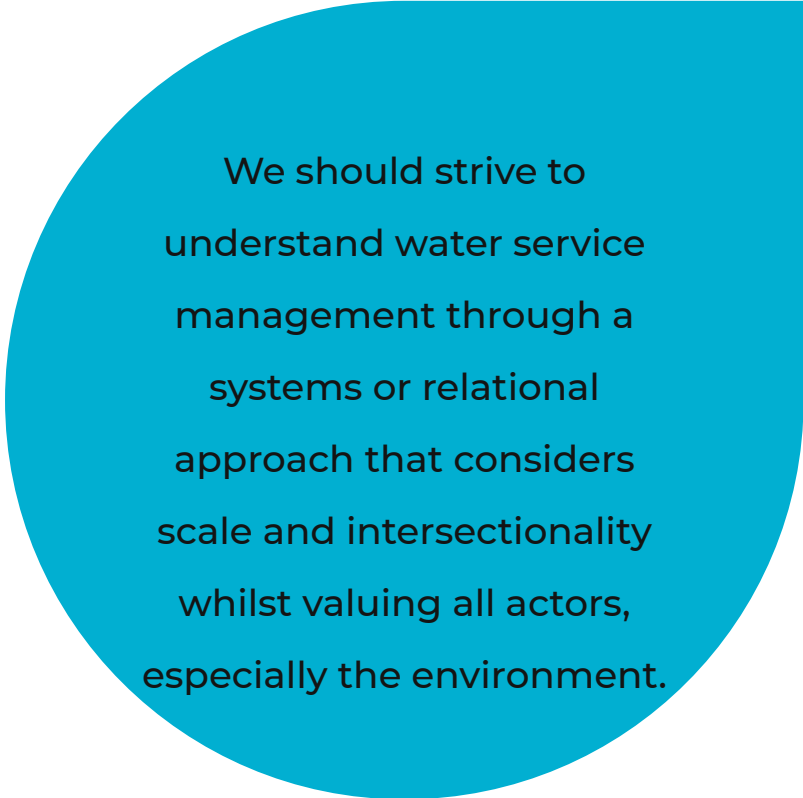
- Water has been accepted as part of the environment as opposed to a singular resource
- Conservation and preservation are incorporated into the regulatory framework
- Environmental Economic Valuation
 - Emphasis is placed on aesthetics, amenity value of landscape, and value of natural landscapes—incorporated in environmental economic valuation

Table 1. Water Quality, Selected Indicators (1990–2004)

	1990–1991	Latest figures (2002–2003)
River and canal chemical quality – good or fair	84%	95%
River and canal biological quality – good or fair	84%	94%
Coastal bathing water – compliance	66%	99%
Sewage treatment works – compliance	90%	99%
Sewerage overflows – unsatisfactory	31%	17%

(Bakker, 2010)

What makes a difference?



We should strive to understand water service management through a systems or relational approach that considers scale and intersectionality whilst valuing all actors, especially the environment.

An illustration on the left side of the slide shows four hands of different skin tones (light, medium, and dark) cupped together, pouring a stream of blue water into a light blue pond. The water creates ripples and a small splash. In the background, there are green pine trees and a yellow sky. The foreground shows a patch of green grass. The right side of the slide has a solid yellow background with a large teal shape on the left.

Social Considerations

Hailey Dash

Impacted Social Groups as Stakeholders

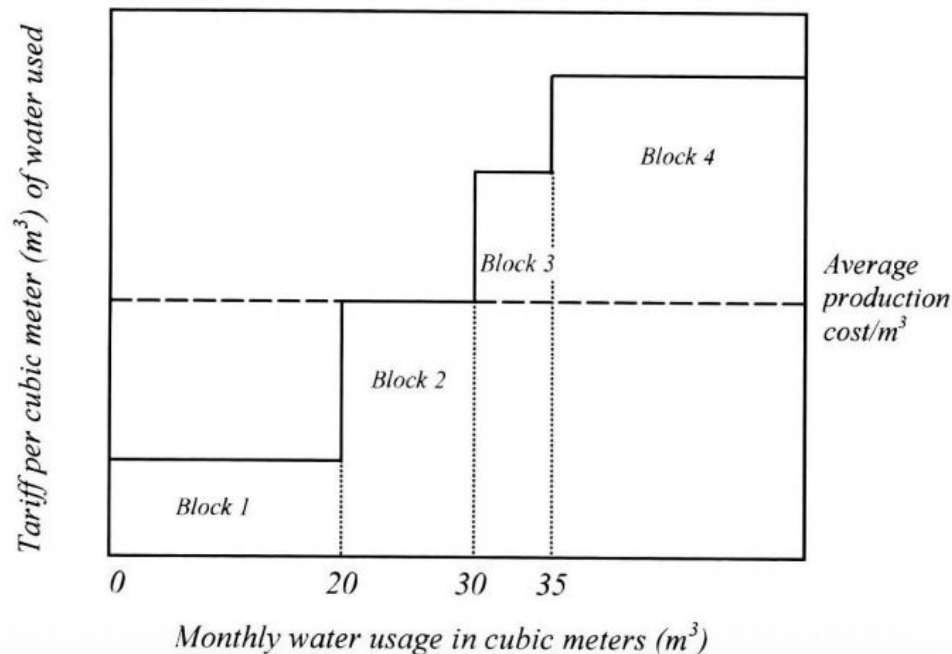
1. Women*
 2. Indigenous peoples
 3. Rural & marginal urban communities
 4. Global South
-

Benefits of PSP to Social Groups

- Financing water supply projects
- Providing innovative technology
- Efficient construction practices and business models
- Avoiding bureaucratic delays from public sector

Harms of PSP to Social Groups

- Private-sector interests prioritized
- Inclining Block Tariffs
- The reach of water networks
- Private stakeholders primarily located in Global North



Indigenous Communities in Canada

- Federal funding is inadequate
- Privatization is being heavily promoted by Trudeau
- Indigenous groups fear this may threaten their health, safety, and community employment
- These conditions are worsened for Indigenous women



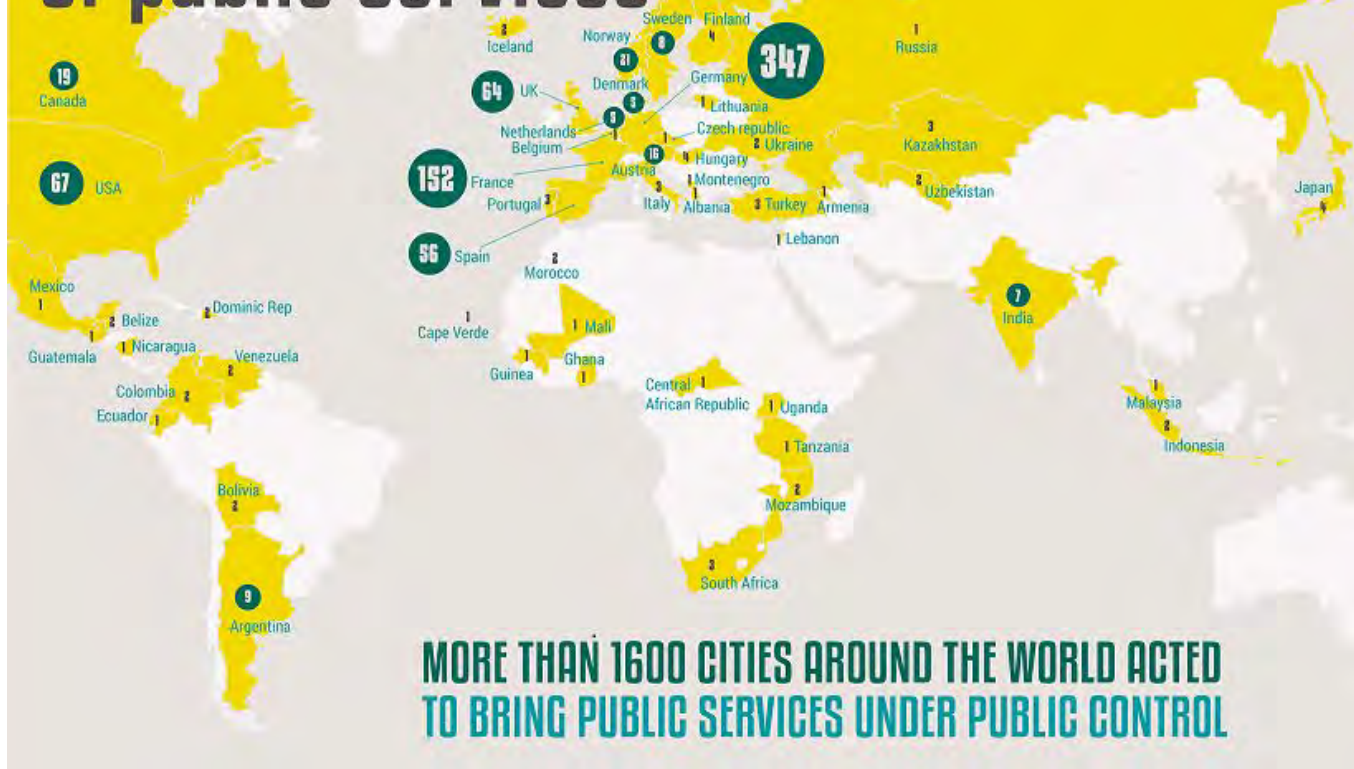
Looking to the Future

Kai Vorland

Comparing Privatization with Public Services

	Water Privatization	Public Services
Benefits	<ul style="list-style-type: none">• Stricter environmental and testing regulations• Competition is important• Can improve infrastructure, lower costs, and provide safe, clean water• Increased efficiency can mean improved water distribution	<ul style="list-style-type: none">• Can be used to promote smart growth• Can save money• More distribution; less inequality• Public transparency and input• Control over their own water system
Issues	<ul style="list-style-type: none">• One company having control over one's life's necessities• Limits public accountability; accountable to stock holders rather than the people• Loss of public input and transparency• Undermines the right to water• Loss of jobs• Can worsen service	<ul style="list-style-type: none">• Often does not have the funding to make large-scale changes• Large-scale maintenance

835 (Re)municipalisations of public services



MORE THAN 1600 CITIES AROUND THE WORLD ACTED
TO BRING PUBLIC SERVICES UNDER PUBLIC CONTROL

Major Cities That Have Remunicipalized

Accra, Ghana



Berlin, Germany



Paris, France



Buenos Aires, Argentina





The Future of Water Privatization

There is no blanket solution; what works for one city is not necessarily the solution for another.

We must look at the current economics, politics, culture and impacts affecting a region in order to arrive at the most informed and beneficial solution possible.